

The landscape of the insurance industry has evolved, with more female representation compared to previous eras. Despite this positive shift, a visible disparity persists when examining leadership roles and the management pipeline.

This playbook provides strategies aimed at not only attracting but also **retaining** the next generation of talent within insurance organizations. By addressing the gender diversity gap at all levels, we strive to shape a future where the industry's leadership reflects true gender diversity, and where women see possibilities to build a lifetime career.

We developed seven components that will help you raise the bar and put your DEIB efforts front and center.

1. Forging a Vision and Strategy

» Your organization's DEIB strategy (and for the purposes of this playbook, your strategy around gender diversity) is a key component of the company's overall mission—it is not distinct from it. Increasing representation at your organization requires an integrated approach.

Key Takeaway: A DEIB vision and strategy involves thoughtful consideration of your organization's existing priorities—and looks ahead to where your organization wants to be.

2. Engaging Leadership

- » To ensure the success of a comprehensive gender diversity (and larger DEIB) plan, it is imperative that company leadership demonstrate commitment and investment in the cause.
- Boards play a pivotal role in solidifying commitment by integrating DEI into essential aspects such as succession planning, executive compensation, and sustainability, thereby cultivating a more diverse and inclusive corporate culture.

Key Takeaway: Your executive and board leadership play a key role in creating and advancing a culture of representation at your organization.

3. Setting Goals and Making Commitments

- » Your organization must consider its desired outcomes when crafting a strategy for increasing gender representation and related DEIB efforts. Specific questions to answer during the goalsetting process include:
 - What approaches will you put into place to fulfill your organization's vision
 - · What does success look like?
 - · How is it measured?

Key Takeaway: Establishing measurable, achievable—but aspirational—goals around representation, and conducting regular assessments of progress, is an essential aspect of your overall DEIB strategy.

4. Embracing Transparency and Promoting Accountability

- » Organizations need the infrastructure and mechanisms that support a unified commitment to the cause. These structures must also enable ongoing accountability throughout the company (not just at the leadership level), including across departments, roles, and individual employees.
- » Be transparent and open -- Employees must first be made aware of the goals and expectations surrounding the organization's efforts.

Key Takeaway: A company-wide commitment to DEIB requires awareness and accountability structures to enable success.

5. Cultivating Inclusive Behaviors: Actions Speak Louder

Actions speak louder than words, especially when it comes to cultivating inclusive behaviors across the company.

- » Every employee has a unique opportunity to model the behavior we want to see across our organizations to create a culture of belonging.
- » Inclusive behaviors encompass age, gender, race, abilities, veteran status, disability status, religions, demographic backgrounds, and more.

Key Takeaway: Offer resources and platforms that encourage employees to understand and exhibit inclusive behaviors.

6. Revamping HR Systems and Processes

What is the role of company infrastructure in implementing a lasting, successful DEIB strategy? Central to this effort are systems and processes that support the hiring and retention of diverse employees.

Key Takeaway: Your organization's processes around recruitment, compensation, and workplace flexibility must consider the unique needs of people from all types of backgrounds or lifestyles in order to properly support a diverse workforce.

7. Empowering Talent through Mentorship and Sponsorship

Developing high-performing talent, regardless of an individual's background, fosters a more inclusive and diverse work environment. Both mentorship and sponsorship play an invaluable role in achieving this result

Key Takeaway: Both mentorship and sponsorship programs are key components to building up current talent in your organization and developing the next generation. Let's make a movement in our insurance world.

Connect with Women in Insurance

Email:

Social media:

Upcoming Events